

#### **Meeting Agenda**

#### **Downtown Community Task Force**

Thursday, October 15, 2020

6:00 PM

**Virtual Meeting** 

Pursuant to the provisions of California Governor's Executive Order N-29-20, issued on March 17, 2020, to prevent the spread of COVID-19, the City of Santa Clara has implemented the following method for the public to participate remotely:

Via Zoom:

o https://santaclaraca.zoom.us/j/91975789377

Meeting ID: 919 7578 9377 or

o Phone: 1(669) 900-6833

#### **CALL TO ORDER AND ROLL CALL**

#### **CONSENT CALENDAR**

1.A 20-973 <u>Downtown Community Task Force (DCTF) Meeting Minutes of</u>

the September 24, 2020 Meeting.

**Recommendation:** Approve the DCTF Meeting Minutes of the September

24, 2020 Meeting

#### **GENERAL BUSINESS**

2. 20-975 Review and Discussion of the community feedback from the May/June 2020 online survey and meeting-out-of-the-box outreach efforts

**Recommendation:** There is no staff recommendation.

- 3. 20-1009 Question and Answer (Q & A) session on the Brown Act
- 4. 20-976 <u>Election of a Downtown Community Task Force Chair and Vice Chair</u>

**Recommendation:** There is no staff recommendation.

5. 20-1004 <u>Discussion on filling the two Downtown Community Task Force</u> (DCTF) seats

#### **PUBLIC PRESENTATIONS**

#### **ADJOURNMENT**

The next meeting will be on Thursday, November 19, 2020 at 6:00 PM.



1500 Warburton Avenue Santa Clara, CA 95050 santaclaraca.gov @SantaClaraCity

#### Agenda Report

20-973 Agenda Date: 10/15/2020

#### REPORT TO DOWNTOWN COMMUNITY TASK FORCE

#### **SUBJECT**

Downtown Community Task Force (DCTF) Meeting Minutes of the September 24, 2020 Meeting.

#### **RECOMMENDATION**

Approve the DCTF Meeting Minutes of the September 24, 2020 Meeting



#### **Meeting Minutes**

#### **Downtown Community Task Force**

09/24/2020 6:00 PM Special Meeting - Zoom Webinar

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of California Government Code §54956 ("The Brown Act"), the Mayor calls for a Special Meeting of the Downtown Community Task Force to commence and convene on September 24, 2020, at 6:00 pm for a Special Meeting, to consider the following matter(s) and to potentially take action with respect to them.

Pursuant to the provisions of California Governor's Executive Order N-29-20, issued on March 17, 2020, to prevent the spread of COVID-19, the City of Santa Clara has implemented methods for the public to participate remotely:

Zoom Meeting: https://santaclaraca.zoom.us/j/98890899550

Meeting ID: 988 9089 9550

#### **CALL TO ORDER AND ROLL CALL**

**Staff Liaison/Principal Planner, Lesley Xavier** called the meeting to order at 6:00 p.m.

**Present** 7 - Adam Thompson, Dan Ondrasek, Rob Mayer, Debra von Huene, Ana Vargas-Smith , Mathew Reed, and Butch Coyne

Absent 1 - Soli Cayetano

A motion was made by member Coyne to excuse member Cayetano's absence.

**Aye:** 7 - Thompson, Ondrasek, Mayer, von Huene, Vargas-Smith, Reed, and Coyne

Excused: 1 - Cayetano

#### **CONSENT CALENDAR**

There were no consent items.

#### **PUBLIC PRESENTATIONS**

**Mary Grizzle,** a member of the public, inquired about the procedure for filling the two empty task force member seats.

#### **GENERAL BUSINESS**

1. 20-941 Election of a Downtown Community Task Force Chair and Vice Chair

**Recommendation:** There is no staff recommendation.

This item was heard at the end of the Agenda. A motion was made by member Mayer to continue this item to the next regularly scheduled meeting on October 15, 2020. The motion was seconded by member Reed.

Aye: 6 - Thompson, Ondrasek, Mayer, von Huene, Vargas-Smith, and Coyne

Excused: 1 - Cayetano

2. <u>20-947</u> Discussion on the Financial Feasibility, and Infrastructure and Public Realm Improvement Memorandums from the Downtown Precise Plan consultant team.

**Recommendation:** There is no staff recommendation.

The City's consultants for the development of the Downtown Precise Plan, James Stickley, Peter Winch, and Benjamin Sigman, provided a PowerPoint presentation on the assessment of the financial viability of concept-level site redevelopment prototypes. The purpose of the analysis is to assess the economic potential of possible development prototypes and to generate findings that inform urban planning parameters to incentivize reinvestment in downtown sites.

3. 20-942 Training on the Brown Act

**Assistant City Attorney, Alexander Abbe** provided a PowerPoint presentation on the Brown Act.

#### **ADJOURNMENT**

**Staff Liaison, Principal Planner, Lesley Xavier** called to adjourn the meeting at 8:30 p.m.

A motion was made by member von Huene, and seconded by member Mayer to adjourn the meeting.

The next meeting is scheduled for Thursday, October 15, 2020 at 6 p.m.

**Aye:** 7 - Thompson, Ondrasek, Mayer, von Huene, Vargas-Smith, Reed, and Coyne

Absent: 1 - Cayetano



1500 Warburton Avenue Santa Clara, CA 95050 santaclaraca.gov @SantaClaraCity

#### Agenda Report

20-975 Agenda Date: 10/15/2020

#### REPORT TO DOWNTOWN COMMUNITY TASK FORCE

#### **SUBJECT**

Review and Discussion of the community feedback from the May/June 2020 online survey and meeting-out-of-the-box outreach efforts

#### **BACKGROUND**

This is the 9<sup>th</sup> meeting of the Downtown Community Task Force (DCTF). At this meeting the DCTF will review and discuss the summary of information provided by the consultant on the second phase of community engagement.

#### **DISCUSSION**

Attached to this report is a summary of the second phase of community engagement for the Downtown Precise Plan process. During this second phase, the planning team developed an initial set of potential "land use frameworks," and received feedback from the community members and stakeholders in the following ways:

- A Santa Clara University class evaluated Downtown and gathered input from the SCU community;
- A Developer Roundtable was held in February 2020;
- The Downtown Community Task Force (DCTF) met on March 9, 2020 and responded to the initial land use frameworks:
- An online survey on the land use frameworks for Downtown was conducted in May-June 2020;
   and
- Small-group Zoom-based discussions ("Meetings Out-of-the-Box") on the land use frameworks were held in June 2020.

All three of the land use frameworks illustrate potential development patterns for a future downtown. Each framework draws from a menu of land uses that balance community desires and development fiscal realities—with its own unique character. These concepts test the placement of public space, retail/commercial space and housing, and the size of buildings.

#### ENVIRONMENTAL REVIEW

The action being considered does not constitute a "project" within the meaning of the California Environmental Quality Act ("CEQA") pursuant to CEQA Guidelines section 15378(a) as it has no potential for resulting in either a direct physical change in the environment, or a reasonably foreseeable indirect physical change in the environment.

#### **PUBLIC CONTACT**

Public contact was made by posting the Council agenda on the City's official-notice bulletin board outside City Hall Council Chambers, as well as on the Downtown Precise Plan City website. A

20-975 Agenda Date: 10/15/2020

complete agenda packet is available on the City's website and in the City Clerk's Office at least 72 hours prior to a Regular Meeting and 24 hours prior to a Special Meeting. A hard copy of any agenda report may be requested by contacting the City Clerk's Office at (408) 615-2220, email clerk@santaclaraca.gov <mailto:clerk@santaclaraca.gov>

#### **RECOMMENDATION**

There is no staff recommendation.

Reviewed by: Andrew Crabtree, Director, Community Development Department

Approved by: Manuel Pineda, Assistant City Manager

#### **ATTACHMENTS**

1. Summary of Community Engagement (Phase II)



SANTA CLARA DOWNTOWN PRECISE PLAN

## SUMMARY OF COMMUNITY ENGAGEMENT (PHASE 2)

CITY OF SANTA CLARA / AUGUST 2020





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#### INTRODUCTION

#### THE OPPORTUNITY

Santa Clara, like many other postwar communities in the Valley, is transforming itself into a place with a town center that provides a vibrant pedestrian experience and access to transit. The City has undertaken several important planning projects to position Santa Clara for a successful future.

The Downtown Santa Clara Precise Plan is among these. It will lay the framework for a downtown that is rooted in history while expressing the needs and vision of today.

#### **PHASE 2 ENGAGEMENT**

During the second phase of creating a new plan for downtown, the planning team has developed an initial set of potential "land use frameworks," and gotten feedback from community members and stakeholders in the following ways:

- » A Santa Clara University class evaluated Downtown and gathered input from the SCU community;
- » A **Developer Roundtable** was held

- in February 2020'
- » The Downtown Community Task Force (DCTF) met on March 9, 2020 and responded to initial land use frameworks:
- » An online survey on land use frameworks for Downtown was conducted in May-June 2020
- » Small-group Zoom-based discussions ("Meetings Out of the Box") were held in June 2020

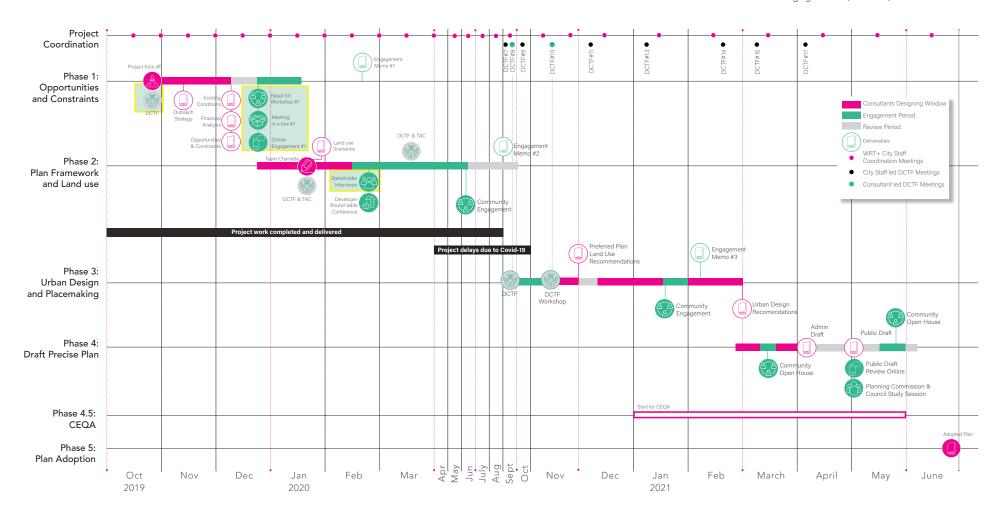
Santa Clara County was among the first places in the country to experience the outbreak of COVID-19. Sheltering in place began in mid-March 2020 - and in the middle of our Phase 2 engagement effort.

The planning team made major adjustments to our outreach and engagement activities, shifting to virtual formats. We believe these efforts were successful in reaching a broad spectrum of the community as well as providing substantive, valuable feedback. The Summary of Community Engagement (Phase 2) documents what we've heard.



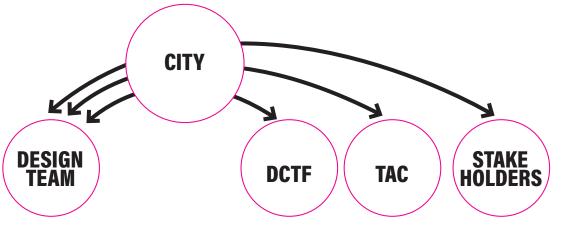
#### THE PLAN AREA AND ITS CONTEXT

The Precise Plan area encompasses an area of 25 acres, or the equivalent of ten square blocks where the City's original Downtown was. The area is directly adjacent to Santa Clara University, and approximately 1/4 mile from what will become one of the South Bay's premier transit stations.



#### **SCHEDULE**

The Precise Plan is being created over a period of 16 months, through a collaborative process involving design and technical consultants, City staff and decision-makers, community leaders and members of the community. Engagement activities summarized in this report are highlighted.



## SCU STUDENT-LED ENGAGEMENT

Four students (Angelica Scott, Nicholas Fazio, Graeme Hugo and Kaitlin Allen) from SCU worked with the City and Consultant team for their Environmental Studies and Science class, Spring 2020, under the guidance of C.J. Gabbe. The Consultant team mentored the students on the project to align with the Downtown Precise Plan.

The students used various methods to analyze
Downtown Santa Clara and also gathered feedback
on desires for the future downtown from SCU
community members. The class conducted a Walk
Audit for the Downtown, a Public Perception Survey
and a Downtown Comparison study which included
Sunnyvale, Redwood City and Palo Alto. Their key
recommendations are summarized here.

## | Indifferent | 38.4% | Unsatisfied | 58.3% |

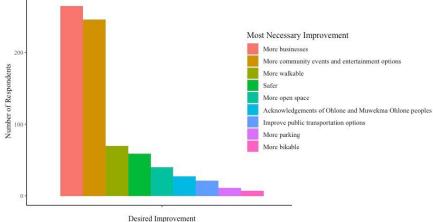
#### **KEY RECOMMENDATIONS**

- » Increase Downtown's business density to levels more comparable with Downtown Sunnyvale, Palo Alto, and Redwood City.
- » Include more community events in Downtown to attract the university community, other local residents, and visitors.
- » Improve visitor safety, satisfaction, and walkability:
  - Expand opportunities for outdoor seating and dining.
  - Add pedestrian-oriented lighting to improve night time safety.

Add flashing lights at crosswalks to improve visibility for pedestrians.



#### MOST COMMON RESPONSES FOR WHAT RESPONDENT WOULD LIKE TO SEE IN A RE-ENVISIONED DOWNTOWN



MOST DESIRED IMPROVEMENTS FOR DTSC

SCU STAKEHOLDER SATISFACTION LEVELS WITH DTSC

#### TOWARD A THRIVING AND WELL-CONNECTED DOWNTOWN SANTA CLARA

Kaitlin Allen, Nicholas Fazio, Graeme Hugo, and Angelica Scott Environmental Studies and Sciences, Santa Clara University

#### INTRODUCTION

This research supports the City of Santa Clara's goal for a revitalized Downtown Santa Clara (DTSC) that will be a vibrant, pedestrian-oriented destination, and symbolic center of historic Santa Clara. Our study focuses on the area bounded by Benton Street, Lafayette Street, Madison Street, and Homestead Road (Figure 1).

The City of Santa Clara has made the redesign of DTSC a core part of their General Plan. The downtown is meant to serve as an area where members of the community can gather and feel at home. As such, the City has placed a high emphasis on collecting input from local residents and stakeholders. To incorporate feedback from SCU students, staff, and faculty, the City asked our Capstone team to investigate the current sentiment and most desired improvements for DTSC. To meet this goal, we focused our research on garnering data from the SCU community, identifying the assets of our current downtown, and generating ideas for new developments in a future DTSC. In general, we recommend focusing on business recruitment and expanding walkability characteristics to make DTSC an attractive destination for both SCU stakeholders and other local residents.



Figure 1: Boundary of Downtown Santa Clara (pink)

#### RESEARCH QUESTIONS

- What are SCU stakeholders' perceptions about Downtown Santa Clara?
- 2. What businesses would students, faculty, and staff like to see in the downtown area? How can we improve walkability to attract more SCU community members to DTSC?
- How does Downtown Santa Clara compare with other successful, mid-sized downtown areas? How can the City best incorporate these features into Downtown Santa Clara?

#### ACKNOWLEDGMENTS

We would like to acknowledge the contributions from the City of Santa Clara, specifically Principal Planner Lesley Xavier and Wallace Roberts & Todd LLC, and Butch Coyne with the SCU Downtown Task Force for all of their help and guidance or project. We would also like to thank Dr. C.J. Gabbe for his invaluable leadership and supront throughout the surface of the project.

#### **METHODS**

Walk Audit: We conducted a Pedestrian Environment Data Scan (PEDS) walk audit to collect information on the existing characteristics of DTSC, such as sidewalk quality, lighting, public amenities, and safety. We used the walk audit to collect data on the 16 block perimeter of DTSC (Figure 1). This data allowed us to evaluate the average walkability of each street in downtown Santa Clara (Figure 5).

Public Perception Survey: We surveyed members of the SCU community about their opinions of DTSC, specifically the reasons and barriers to their visitation and changes they would like to see. We surveyed 764 community members (69% students, 21% staff, and 10% faculty).

**Downtown Comparison:** We visited downtown Sunnyvale, Palo Alto, and Redwood City to compare the conditions of "successful" downtowns to DTSC. We specifically analyzed each downtown's business density and overall walkability conditions.

Analysis: The data gathered from the walk audit was compiled to establish a total walkability score for DTSC, summarized per-block in *Figure 5*. The downtown field comparison is summarized in *Figure 4*. Our survey results were analyzed and graphed in RStudio and portrayed in *Figures 2*, 3, and 6.

#### **FINDINGS**

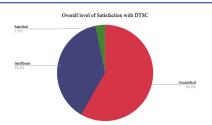


Figure 2: SCU stakeholder satisfaction levels with DTSC

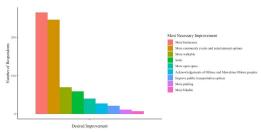


Figure 3: Most desired improvements for DTSC

	Sunnyvale	Palo Alto	Redwood City	DTSC
Area (acres)	77	90	92	32
Total Businesses	152	255	258	40
Business Density	1.98	2.85	2.8	1.25

Figure 4: Comparison between DTSC and successful Bay Area downtowns

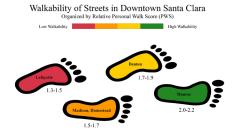


Figure 5: Walkability ranges for the key streets in Downtown Santa Clara



Figure 6: Word bubble illustrating the most common responses when survey respondents were asked what they would like in a re-envisioned downtown.

#### RECOMMENDATIONS

We recommend that the City of Santa Clara focus on:

- Increasing DTSC's business density to levels more comparable with downtown Sunnyvale, Palo Alto, and Redwood City.
- Include more community events in DTSC to attract the university community, other local residents, and visitors.
- 3. Improve visitor safety, satisfaction, and walkability in DTSC:
- Expand opportunities for outdoor seating and dining.
- Add pedestrian-oriented lighting to improve night time safety.
- Add flashing lights at crosswalks to improve visibility for pedestrians.

### DEVELOPER ROUNDTABLE

On Feburary 26th, 2020, WRT and City staff invited a panel of local developer to discuss the Downtown Precise Plan. The focus of the meeting was to understand the challenges of real estate development in Santa Clara County faced by developers and what will make Downtown Santa Clara more attractive for investment. These pages summarize the and priorities expressed at the meeting by the developer panel.

#### Attendees:

City Staff: Lesley Xavier, Steve Le, Andrew

Crabtree and Reena Brilliot

Consultant Team: James Stickley (WRT), Atisha Varshney (WRT), Benjamin Sigman (EPS)

**Developer Panel:** Michael Van Every - Republic Urban Properties, Elaine Breeze - SummerHill Apartments, Marilyn Ponte - Prometheus, Peter Tsai - Sobrato, Deke Hunter - Hunter Storm;

Mike Black - Swenson

PARKING		MINIMUMI	HEIGHT	UNIT	SIZE
Market Rate Housing	1 per unit	Market Rate Housing	11 ft	Market Rate Housing	900 sq ft gross
Co-living	.25 per Unit	Co-living	11 ft	Co-living	250 sq ft gross per bed
Office	2/1000 sq ft	Office	13 ft	Office	7500 sq ft min floor-plate
Retail	Shared and Street Parking	Retail	15 ft	Retail	40 ft to 60 ft depth
Civic/Cultural	2/1000 sq ft	Civic/Cultural	15 ft	Hotel	250 sq ft gross per key
Hotel	.5 per key	Hotel	11 ft		
Conference	2/1000 sq ft	Conference	15 ft		

#### PRELIMINARY DEVELOPMENT ASSUMPTIONS

WRT presented preliminary development assumption based on current market trends to the developer panel.

WRT presented project background, history and context along with community aspirations for Downtown. WRT also shared development assumptions along with three preliminary framework options. Following the presentation WRT led a moderated discussion and received developer feedback on development standards, community benefits, retail and other aspects related to development process.

#### **KEY HIGHLIGHTS**

#### **Construction Type and Land Uses**

- » Type III construction, which is 5 stories of wood frame over 2 to 3 stories of concrete podium, is feasible on Downtown sites for multifamily housing in this market. This will give the flexibility to provide active ground floor uses.
- » Type I construction, which is 6 to 8 stories of steel frame structure, will be feasible for office buildings on the downtown sites.
- » Although large floor plates of 25,000 sqft and above were in high demand from tech companies at the time of the panel, this might not be a suitable building form for downtown.
- » This site is more suited to boutique office buildings with floor plates of 7,500 sqft to 20,000 sqft
- » Affordable housing is more feasible when built on its own and with flexibility in development standards (i.e. lower parking ratios) and in impact fees.

#### Parking

» Proposed parking ratios are forward-looking compared to Santa Clara's current standards, but developers believed they reflect current market trends.

- » Developers agreed that lowering overall parking ratios and going with a shared parking approach especially for commercial and retail uses, could make sense in this context. The cost of providing structured parking is about \$50-&0K per stall in the Bay Area, impacting overall financial feasibility.
- They agreed one car per housing unit could work in this context with proximity to transit.
- » Developers supported leveraging transit and micro-mobility as alternatives to cars.

#### Retail and Ground Floor Uses

- » Developers unanimously agreed that retail is a burden at this site and should be viewed as a project amenity, not a revenue-generating resource.
- » Retail will need a lot of design attention, curation and flexibility to be successful.
- » Developers requested zoning flexibility in ground floor uses beyond traditional retail, which may include other active uses such as artist lofts, community rooms, galleries, small event spaces, co-working spaces etc.
- » Zoning standards should allow for a variety

- of retail floor plates to support micro to larger retailers.
- » The developers thought that retail success could be further enhanced with support to retailers from the City which could include TI subsidies, clear and predictable permitting process and support for downtown public space programming.

#### **Zoning and Entitlements**

- » Many developers supported the concept of a form-based code, as it allows a higher level of flexibility to help mitigate investment risk.
- A form-based code may support both community goals and developer goals. It gives the community the public realm they care about and provides developers flexibility of uses and housing density.
- » A form-based code with development caps by land use will allow the right mix of land uses to happen on the site.
- » Developers requested a predictable development timeline from the city and the community. This provides them more predictability.
- » Portland and Redwood City were some successful examples mentioned by the developers as attractive places for development.

#### DCTF SUMMARY

#### MARCH 9, 2020

The March 9th Downtown Community Task Force (DCTF) meeting was focused on balancing community needs with development realities, and reviewing the three land use framework options proposed by WRT. This meeting was live-streamed and broadcast on the local Cable Channel, and the City of Santa Clara's Facebook page and YouTube channels. The Task Force and members of the public shared their vision and priorities for Downtown which are summarized here.

WRT shared a summary of the stakeholder interviews, meeting-in-the-box, SCU student workshop, retail 101 workshop and developer roundtable conference. WRT also presented technical principles and assumptions pertaining to development at this site.

Feedback from engagement activities and the technical principles informed the land use framework design options.

#### Attendees:

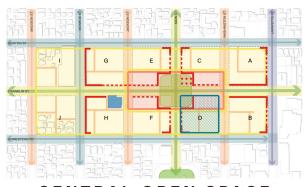
**DCTF members:** Butch Coyne, Rob Mayer, Adam Thompson, Ana Vargas-Smith, Dan Ondrasek, Debra Von Huene, Mathew Reed

**City Staff:** Lesley Xavier, Andrew Crabtree, Reena Brilliot and Manuel Pineda

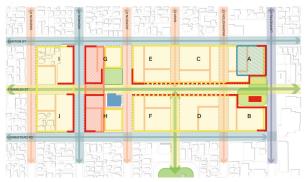
Consultant Team: James Stickley (WRT), Atisha Varshney (WRT), Benjamin Sigman (EPS)

WRT presented three land use framework options:

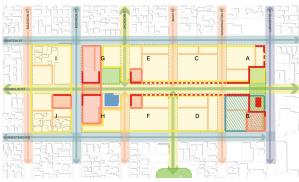
- » Option 1 Central Open Space housing heavy with centralize open space and activation area
- » Option 2 Lafayette Gateway (formerly called Gown and Town) - walkable Downtown balance of housing and jobs
- » Option 3 Contextual more sensitive to neighborhood edges with higher density focused centrally



**CENTRAL OPEN SPACE** 



LAFAYETTE GATEWAY



CONTEXTUAL

## VISION AND FRAMEWORK OPTIONS

Based on an understanding of community priorities and land use regulations, as well as the dynamics of real estate economics, WRT presented a design vision for Downtown:

- » A Downtown which is authentic, adaptable and affordable
- » A Downtown which is attractive to all age groups and is family friendly.
- » A Downtown that has weekday, evening and weekend programming to activate public spaces
- » Leveraging university partnership for art programing and station access.
- Designing a framework which will allow for better public realm and walkability. This includes street
   hierarchy and carefully balancing heights.

## TASK FORCE AND COMMUNITY RESPONSES

» Most DCTF members liked Option 1 with the central open space, but understood the challenges of implementation, as the City doesn't have ownership of the four central parcels and can't govern the development timeline. Some committee members suggested a hybrid

- approach with the central open space and a bookend plaza.
- » DCTF expressed the need to focus on placemaking through arts and history to make Downtown Santa Clara unique. Some suggestions included a historic neon sign, gathering places like Pike Place Market, enhanced walkability in Downtown and surrounding areas, and showcasing the historic Santa Clara Depot.
- » There was great deal of attention given to retail. DCTF members want to maximize retail along Franklin Street.
- This is in tension with the WRT team's understanding of the challenges of successful retail at this location. The land use concepts propose retail priority areas and other ground floor frontage to be "retail-ready", with other uses also allowed to provide flexibility.
- » DCTF requested that WRT focus on City-owned parcels and make them successful, as it is the best leverage the City and community have to catalyze Downtown redevelopment.
- » DCTF was concerned about station connectivity, as they understand this is a critical element to make Downtown successful. Concerns were related to both physical connection and identity.
- » DCTF members asked City staff to clarify the process leading to moving the courthouse from Downtown. City staff responded that it would require Council approval for them to start initial conversations.

#### **PUBLIC COMMENTS**

- » Community members wanted the City to expedite the conversation regarding courthouse relocation.
- » People supported walkability with appropriate on-site parking. Less parking is better.
- » SCU students presented the findings of their capstone project which included partnership with the City for Downtown revitalization; increasing retail in proximity to the University; including students and faculty in community events to increase cohesion; and improving the pedestrian environment- crosswalk, lighting, shade trees.

#### ONLINE SURVEY

#### **WEBSITE + SURVEY**

In May 2020, the City and Consultant Team created an Online Survey to gather community feedback on three land use frameworks for Downtown.

Due to COVID-19, a website was created to showcase the land use options in the absence of in-person engagement. The public was then directed to the survey to express their preferences.

The survey was shared extensively by Reclaiming Our Downtown on their facebook page, broadcasted on

the City's and social media pages, announced through Santa Clara Unified School District and through a poster at Downtown Farmer's Market.

A total of 485 responses were received on the survey and 152 people expressed interest in further engagement on the project through a virtual 'Meeting Out of the Box' Zoom session. Responses are summarized here and shown on the following pages. The complete set of responses can be found at https://tinyurl.com/y2ewynkk.



#### CREATING A FRAMEWORK FOR FUTURE DEVELOPMENT

The Santa Clara Downtown Precise Plan will guide the development of a place that is rooted in culture and history, while responding to the community priorities and market realities of today. The City of Santa Clara, a Task Force of citizens, and a team of planners, designers, economists, and others, informed by the community, have completed "Phase 1" of this effort. Go to the <u>BACKGROUND</u> tab for a quick summary of the project process to date. If you have more time, we invite you to explore the summaries of our discussions with community members and stakeholders, and our analysis of issues and opportunities, here.



#### WEBSITE+SURVEY

The Consultant Team created a website to explain the design in the absence of an in-person engagement and a survey to solicit public feedback.

https://sites.google.com/view/scdpp/home



Home Background Land Use Options ✓ Meeting Out of the Box

#### LAND USE FRAMEWORK OPTIONS

We are looking for your feedback on three potential development patterns for a future downtown introduced here. Each of these draws from a menu of land uses that balance community desires and development realities, and each has its own unique character.

These concepts are just initial ideas to test the placement of public space, the types of activities, retail and housing, and the size and shape of buildings. Your feedback will be critical in helping us create a downtown that will be cherished by Santa Clarans. This is just one of many opportunities to share your ideas.



#### CENTRAL SQUARE

A Downtown with a strong central gathering space at the intersection of an active main street (Franklin) and cultural street (Main).

#### Attributes:

- A central plaza for Santa Clara is established around the intersection of Franklin and Main streets. The plaza is surrounded by a concentration of cultural amenities, hotel, retail, jobs, and housing, and is supported by a public parking garage.
- The easternmost blocks (likely Phase 1) will be primarily multifamily housing with retail.
- · Housing is also the focus of blocks west of Madison Street.
- The post office and Victorian houses

#### **GOWN & TOWN**

A Downtown catalyzed by a cultural and entertainment hub supported by students and University-related development (gown), and a community or civic hub around the historic post office.

#### Attributes:

- Two distinctive smaller plazas are created.
- . The first is a gateway at the eastern end of downtown, anchored by retail, cultural and entertainment activities including a hotel, theater and conference center, as well as housing.
- The second is a downtown plaza facing the post office. This area would have a mix of housing and office buildings, with retail, and would be expected to be developed later.
- Each of these nodes are supported by a

#### CONTEXTUAL

A Downtown defined by taller buildings along the new Franklin Street, and lower buildings along Benton and Homestead, "stepping down" to the scale of the adjacent neighborhood.

#### Attributes:

- · Similar to Option 2, two distinctive smaller plazas are created, one at Franklin and Lafayette and one at Franklin and Jackson.
- The first plaza has a strong cultural and entertainment focus, including a hotel, conference center and food hall while the second is jobs-focused, with more later-phase office development than in Option 2.
- Option 3 is defined by keeping taller buildings around the public open spaces and along Franklin Street, while

(i)

#### SHARE YOUR IDEAS

Please click the Online Survey button to share your ideas and help us build the future downtown on the best pattern!

Online Survey Meeting out of the Bo

#### NEXT STEPS

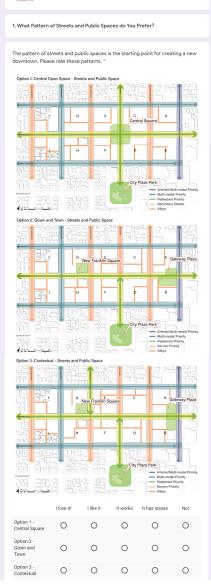
Based on your input about the best pattern for downtown, we'll dive into the details of how streets, public spaces, and buildings should look and feel. We'll come back for more public input at the next stage.

To be added to the Downtown Precise Plan e-mail notification list, please contact the Planning Department at Planning@santaclaraca.gov or by phone at 408-615-2450.

#### Land Use Framework Options

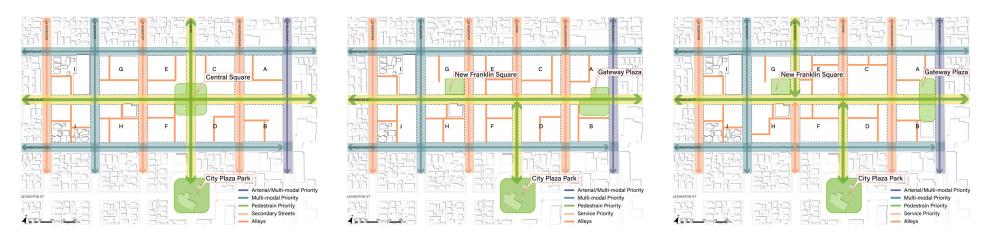
Three potential development patterns for a future downtown are introduced here. Each of these draws from a menu of land uses that balance community desires and development realities, and each has its own unique character. We are looking for your feedback on the way each pattern handles streets, public spaces, land use and building form so that a single pattern can emerge that reflects the community's vision. This survey will take 10 minutes of your time.

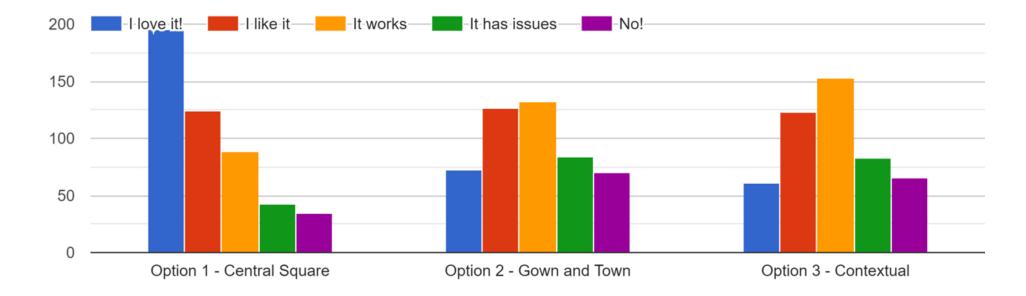
\* Required



#### **SURVEY RESULTS**

1. What Pattern of Streets and Public Spaces do You Prefer?





#### **Total Comments received: 383**

- 147 comments mentioned wanting increased walkability to and within Downtown. There was a focus on a safe and pleasant experience for pedestrians. People also suggested the possibility of closing parts of Downtown to cars and also encouraging cycling and public transport access to Downtown.
- There was a desire to have clarity in traffic flow Downtown, especially with additional

- development in the area. Many people expressed a desire to have adequate parking Downtown.
- There is a desire for open gathering spaces Downtown, with 111 people mentioning it in their comments. Out of these, 46 people were more inclined towards a central gathering space at the heart of Downtown.
- The community wants Downtown streets which are lined with retail and restaurants.

Car Free Gathering
Accessible **Space Cyclists Friendly** 

## Walkability Adequate Parking

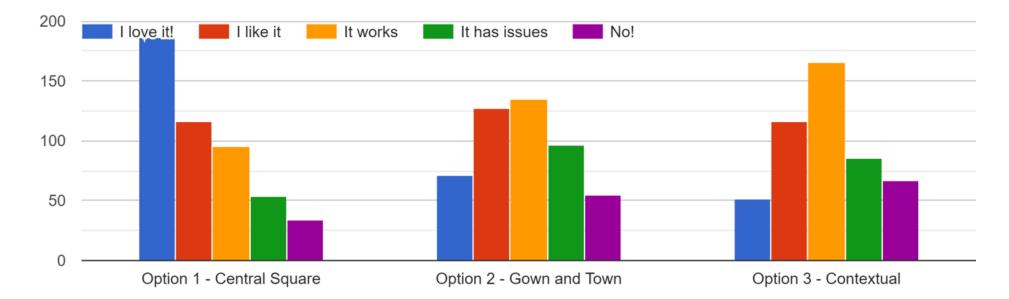
## with Storefronts Traffic Flow

**Activated Streets** Central Gathering Space Clarity in

#### **SURVEY RESULTS**

#### 2. What Pattern of Cultural and Retail Activation do You Prefer?





#### **Total Comments received: 326**

- A mix of retail, entertainment and cultural spaces are a priority to the people.
- The community wants more local businesses Downtown as opposed to large chain retail stores. Comments also expressed a desire to have a variety of food options with outdoor seating space.
- 72 comments wanted to create a central hub of activity for the Downtown versus 47 comments which wanted the activity to be dispersed throughout the Downtown.

#### **Local Businesses**

No to Hotel + Theatre

**Concentrate towards University** 

**Spread Out Retail** + Cultural Spaces

## Cluster Retail + Cultural Want Theatre Spaces in the Center Hotel

**Entertainment** 

Mix of Retail + Retail + Food Along Entire Street Food with

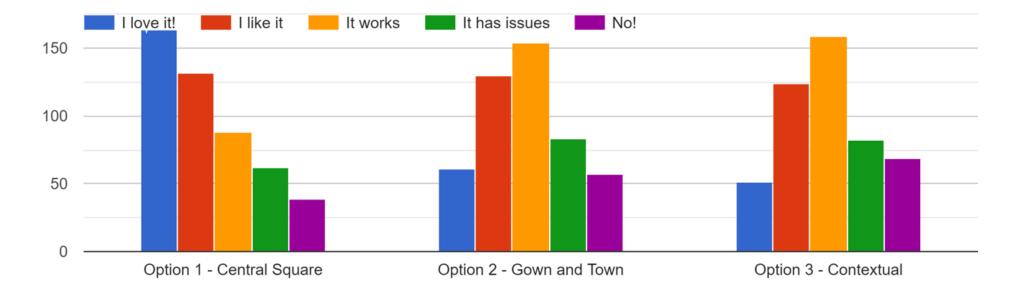
**Gathering Space** 

Word cloud representing most discussed topics in public comments

#### **SURVEY RESULTS**

#### 3. Choose Your Pattern for Land Use Mix





#### Tell us in your own words what matters most to you about the mix of land uses in the Downtown.

#### **Total Comments received: 311**

- » 72 comments want more retail and food options Downtown.
- » 50 comments expressed a desire for a mixed use Downtown which includes housing and office spaces. Some community members would like a lesser density of housing or office whereas others encourage even more housing than is shown in

the concepts. Voices against offices are slightly higher than voices against housing. 5 people want no development at all.

- » The community wants cultural spaces Downtown.
- » Respondents want to preserve existing businesses.
- » Some respondents did not want to see a student

and University-centric Downtown and want to ensure that Downtown is for everyone.

There were suggestions to locate office bulldings on the periphery, with a separation between the offices and retail.

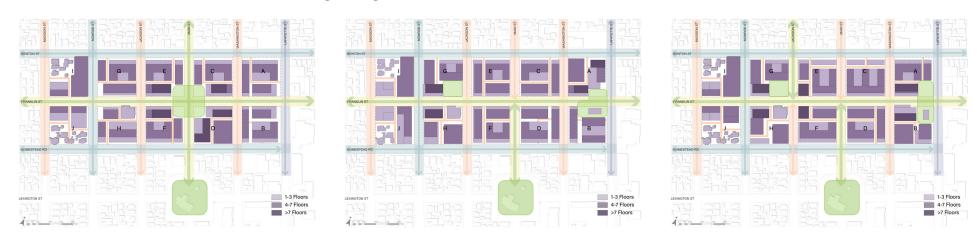
## Residential Less Density Cultural Spaces

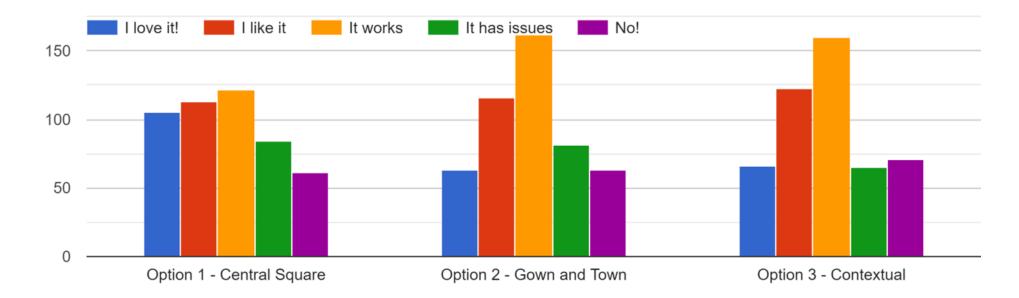
## More Retail + Food Less Density Mixed Use Pedestrian Environment Offices at the Periphery

**Less Office Spaces** 

#### **SURVEY RESULTS**

#### 4. Choose Your Pattern for Building Heights





#### Tell us in your own words what matters most to you about the mix of building types and building heights Downtown.

#### **Total Comments received: 287**

- » There are a range of opinions regarding density and heights Downtown. 59 comments want less density Downtown with an additional 30 comments not wanting the height of the buildings to exceed 3-4 stories. 32 comments are in support for higher density to bring economic development to the neighborhood.
- » The community likes the idea of building heights stepping down towards the periphery of Downtown to better respond to the existing context.
- » 48 comments emphasize sculpting of heights to ensure adequate sunlight, especially on Franklin Street. The heights should also not create a wind tunnel effect in the Downtown.
- » Community members wish to see high quality architecture Downtown.
- » There is some debate over having taller buildings concentrated in the center versus having them scattered around the Downtown. The idea of having taller buildings in the center had more support.

# Support Heights for Adequate Economic Development Sunlight Step Down Scatter Tall Buildings Away Around Periphery from Center Less Density Concentrate

Buildings up to 4 Storey Height in Center

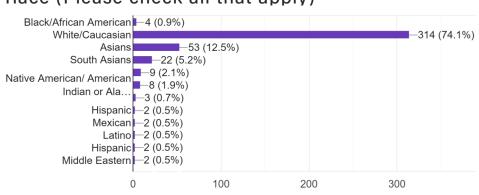
#### SURVEY PARTICIPATION BY THE NUMBERS

#### **KEY HIGHLIGHTS**

The City of Santa Clara has a diverse population and this section aims to summarize who we heard from and how does that compare to the citywide demographic make-up.

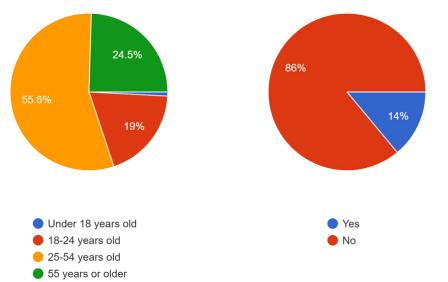
- » 80% of Santa Clara's population falls between 18-64 years with a median age of 33.9. 55.6% of the survey respondents fell in the 25-54 years age category which aligns with the median age. There was a healthy mix of older and younger population in the respondents.
- 74.1% of survey respondents were White/ Caucasian, a group that makes up only 43% of the City's population. The Asian community, which comprises 41.3% of the population was very underrepresented in survey responses.
- » A majority of respondents live in the ZIP code in which the project is located.

#### Race (Please check all that apply)

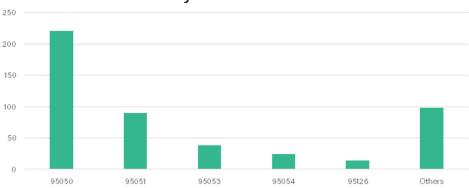


#### Age

## Are you Hispanic/ Latino?



#### Which ZIP Code do you live in?



## MEETING OUT OF THE BOX

In June 2020, the City and Consultant Team carried out virtual community engagement in the form of a "Meeting Out of the Box." The objective was to provide community members the opportunity to workshop the land use options and document their aspirations for Downtown.

The Online Survey was used to solicit people's interest in joining a more in-depth design review video conference session. 34 community members participated in six Meeting Out of the Box sessions.

Each meeting was facilitated by a member of the planning team or an interested community member who received training. A video presentation on the planning effort was shown at the beginning of the meetings to set the context for the project. The Zoom annotation tool was used to document live community feedback on the land use framework.



#### DESCRIBING THE LAND USE FRAMEWORK IDEAS

The Consultant Team created a video explaining the design options and the design process to be shared at the beginning of each Meeting Out of the Box session.

#### **DISCUSSION THEMES**

The following questions were posed to all the participants to solicit feedback:

- Discuss aspirations for downtown. What is your vision for downtown? What are the most important outcomes?
- 2. Discuss the 3 conceptual alternatives. What are their pros and cons? Which one comes closest to achieving the group's priorities?
- 3. Discuss Blocks A, B & D. Recognizing that these blocks are most likely to redevelop sooner, how would you adjust your concept to make sure aspirations are met in the near term?

A summary of the key discussion points from the meetings are presented below.

#### ASPIRATIONS FOR DOWNTOWN

- » Downtown should be a gathering place for the whole community. Restaurants, atmosphere, people, families, open spaces.
- » Walkability and a good pedestrian environment were high on the priority list for people
- » Buildings with different scales and with character as if developed over time.
- » Building style should convey Santa Clara identity.

#### **DEVELOPMENT CONCEPTS**

» Create a hybrid of development concepts. Support for the Central Open Space concept, with modifications to ensure it can be achieved and to shift certain elements

#### STREETS AND PUBLIC SPACE

- » A strong focus on public gathering spaces. Public open space should be in the interior, away from traffic. Overall, participants wanted a green, shaded environment
- » Franklin Street should prioritize pedestrians, with wide sidewalks, activity, limited traffic, no parking
- » Interest in trolley connection to BART/Caltrain Station, including idea of Trolley tracks through a green corridor.

#### **CULTURAL AND RETAIL ACTIVATION**

- » Creating space Downtown for local businesses rather than chain retail. Existing business should be supported in the Plan. Businesses should appeal to broader community, not just students.
- » Downtown Business Association could be important to manage and curate retail, manage parking, organize events, and do promotion.
- » Retail focused on Franklin but also on other streets to the extent it can be supported
- » Focus on outdoor retail activity: farmers' market, cafes & restaurants with outdoor dining

#### LAND USE FRAMEWORK

- » Ground-floor and open space activation is most important
- » Housing should include affordable housing, distributed across the site, and different housing

- types including housing that may be affordable to first-time homebuyers
- » Office is OK; should be arranged to encourage people to stay after work
- » Theater/performance space has a lot of support
- » Parking should be provided in a way minimizes intrusion into neighborhoods

#### **BUILDING HEIGHTS**

- » There were tensions between the idea of having higher density and the desire to maintain the existing low height character.
- » People preferred that taller buildings be situated on the eastern blocks towards the University.
- » Buildings should step down in height towards the surrounding residential neighborhood.
- » Some people suggested spacing tall buildings apart, creating a mixed skyline and landmarks

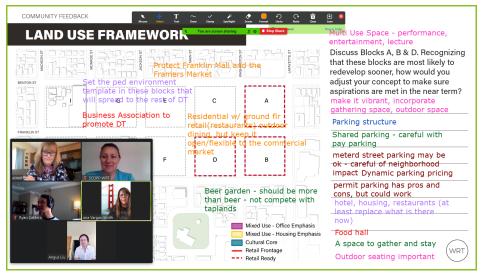
#### BLOCKS A, B AND D: THE EASTERN BLOCKS

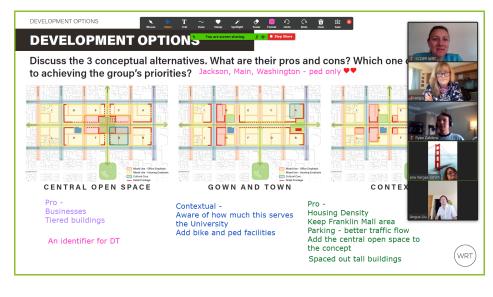
- » Groups liked the idea of a hotel/conference center and garage on Block B. These were felt to have strong demand and to be good catalysts
- » Adaptive reuse of existing office building on Block B as co-working/business incubation space was supported by some.
- » Higher-density residential was seen as a good fit for the eastern blocks, with strong demand. This could be well-suited to Block A.
- » Food & entertainment, catering to students, was seen as a good option for the eastern blocks.

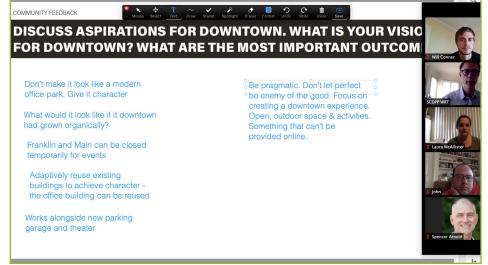
#### **DOCUMENTING VIRTUAL COMMUNITY INPUT**

The meetings covered a variety of topics including street activation, density of development, creating a high quality pedestrian environment and desire for local businesses (this page).













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#### Agenda Report

20-1009 Agenda Date: 10/15/2020

#### REPORT TO DOWNTOWN COMMUNITY TASK FORCE

#### **SUBJECT**

Question and Answer (Q & A) session on the Brown Act

#### **REPORT**

Assistant City Attorney Alexander Abbe will provide a Q & A session for the Task Force Members on the Brown Act



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#### Agenda Report

20-976 Agenda Date: 10/15/2020

#### REPORT TO DOWNTOWN COMMUNITY TASK FORCE

#### **SUBJECT**

Election of a Downtown Community Task Force Chair and Vice Chair

#### **BACKGROUND**

On December 4, 2018 the City Council appointed a Downtown Community Task Force (DCTF) to support the preparation of the Downtown Precise Plan. The DCTF is advisory and non-voting, and is time limited to the duration of the Precise Plan process. The DCTF meetings are formally noticed and open to the public and activities of the DCTF are subject to the requirements of the Brown Act.

The purpose and mission of the Task Force is to provide input and help guide the Downtown Precise Plan planning process through:

- High-level strategic thinking on the direction of the plan at key points in the project;
- Review, interpretation, and guidance on the results of the public workshops and other engagement activities; and
- Recommendations on the vision, land use, circulation, and key policy topics for the project area.

#### DISCUSSION

To guide the DCTF through their meetings and serve as representatives for the group, the DCTF will be asked to elect a Chair and Vice Chair at the October 15 DCTF meeting. The roles of the Chair and Vice Chair are as follows:

The DCTF Chair is responsible for the following duties:

- Preside at all official meetings of the DCTF
- Consult with the staff liaison on the meeting agenda
- Attend City Council meetings to represent the DCTF as necessary
- Sign correspondence on behalf of the DCTF

The DCTF Vice Chair is responsible for the following duties:

- Substitute for the Chair as needed
- Consult with the staff liaison on the meeting agenda
- Attend City Council meetings to represent the DCTF as necessary

#### **ENVIRONMENTAL REVIEW**

The action being considered does not constitute a "project" within the meaning of the California Environmental Quality Act ("CEQA") pursuant to CEQA Guidelines section 15378(a) as it has no potential for resulting in either a direct physical change in the environment, or a reasonably

20-976 Agenda Date: 10/15/2020

foreseeable indirect physical change in the environment.

#### **FISCAL IMPACT**

There is no fiscal impact associated with this item aside from administrative cost and expenses.

#### COORDINATION

This report has been coordinated with the City Attorney's Office.

#### **PUBLIC CONTACT**

Public contact was made by posting the DCTF meeting agenda on the City's official-notice bulletin board outside City Hall Council Chambers, as well as on the Downtown Precise Plan City website. A complete agenda packet is available on the City's website and in the City Clerk's Office at least 72 hours prior to a Regular Meeting and 24 hours prior to a Special Meeting. A hard copy of any agenda report may be requested by contacting the City Clerk's Office at (408) 615-2220, email <a href="mailto:clerk@santaclaraca.gov">clerk@santaclaraca.gov</a> <a href="mailto:clerk@santaclaraca.gov">mailto:clerk@santaclaraca.gov</a>

#### RECOMMENDATION

There is no staff recommendation.

Reviewed by: Andrew Crabtree, Director, Community Development Department

Approved by: Manuel Pineda, Assistant City Manager



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#### Agenda Report

20-1004 Agenda Date: 10/15/2020

#### REPORT TO DOWNTOWN COMMUNITY TASK FORCE

#### **SUBJECT**

Discussion on filling the two Downtown Community Task Force (DCTF) seats

#### **BACKGROUND**

On December 4, 2018 the City Council appointed a Downtown Community Task Force (DCTF) to support the preparation of the Downtown Precise Plan. The DCTF is advisory and non-decision making, and is time limited to the duration of the Precise Plan process. The DCTF meetings are formally noticed and open to the public.

The purpose and mission of the Task Force is to provide input and help guide the Downtown Precise Plan planning process through:

- High-level strategic thinking on the direction of the plan at key points in the project;
- Review, interpretation, and guidance on the results of the public workshops and other engagement activities; and
- Recommendations on the vision, land use, circulation, and key policy topics for the project area.

#### DISCUSSION

The current DCTF members were selected with a diversity of backgrounds and interests and were carefully selected people who are willing to work cooperatively to achieve a realistic plan that will allow redevelopment of the Downtown to move forward in the near term.

With the approval of the current make up of DCTF members, Council directed that changes to the DCTF should be accompanied with the same level of agreement that was achieved for the initial task force formation. The current DCTF includes the following representations:

- Santa Clara University Staff
- Santa Clara University Students
- Old Quad Residents Association (OQRA)
- Reclaiming Our Downtown (ROD)
- Downtown Area Residents
- Santa Clara Resident Outside of Downtown Area
- Non-Santa Clara Resident
- Affordable Housing Advocate
- Historical and Landmarks Commissioner
- Cultural Commissioner

One of the Santa Clara University students has graduated and moved out of state, and the other

20-1004 Agenda Date: 10/15/2020

student has not been actively participating. As such, these two members need to be replaced.

To ensure a balanced DCTF the two new members should contribute to the diversity of backgrounds and interests of the current member make-up. Staff is requesting the DCTF provide suggestions as to who the new members should be.

#### Appointment Process

Staff will seek concurrence of the two new members from the City Council at the next available Council hearing. The new members will then take the Oath of Office with the City Clerk's Office, and be able to participate in DCTF meetings.

#### **ENVIRONMENTAL REVIEW**

The action being considered does not constitute a "project" within the meaning of the California Environmental Quality Act ("CEQA") pursuant to CEQA Guidelines section 15378(a) as it has no potential for resulting in either a direct physical change in the environment, or a reasonably foreseeable indirect physical change in the environment.

#### COORDINATION

This report has been coordinated with the City Attorney's Office.

#### **PUBLIC CONTACT**

Public contact was made by posting the DCTF meeting agenda on the City's official-notice bulletin board outside City Hall Council Chambers, as well as on the Downtown Precise Plan City website. A complete agenda packet is available on the City's website and in the City Clerk's Office at least 72 hours prior to a Regular Meeting and 24 hours prior to a Special Meeting. A hard copy of any agenda report may be requested by contacting the City Clerk's Office at (408) 615-2220, email clerk@santaclaraca.gov mailto:clerk@santaclaraca.gov

#### RECOMMENDATION

Provide input on nominations to fill two Downtown Community Task Force member vacancies.

Reviewed by: Andrew Crabtree, Director, Community Development Department

Approved by: Manuel Pineda, Assistant City Manager