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### item 3



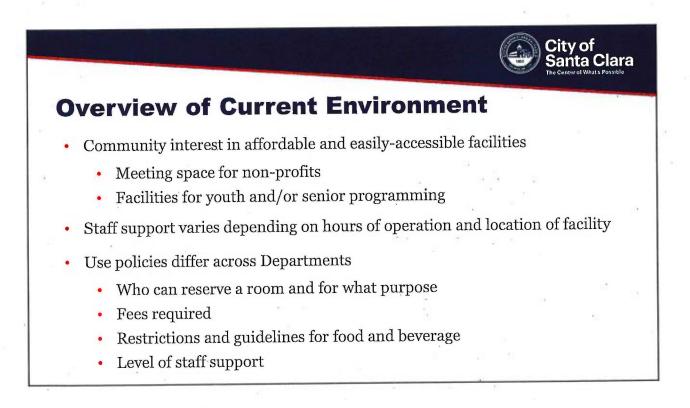
# Agenda Guiding Principles Overview of Current Environment Fee Framework Benchmarking Community Input Next Steps

### POST MEETING MATERIAL



### **Guiding Principles**

- Public facilities exist for greatest public benefit
- User fees "...may not exceed the estimated reasonable cost of providing the service for which the fee is charged"
- Community programs generally have lower cost recovery levels & are subsidized by policy decision of the Council
- Priority to City-sponsored programs & approved City partners
- There should be consistency and alignment throughout the City
- Fundraising activities should be cost recovery
- Community grant program exists to subsidize city-supported non-profit activities





City of Santa Clara

### **Fee Framework For Room Rentals**

- 1. Actual Cost of Service
- 2. User Category
- 3. Type of Use
- 4. Fees--Level of Subsidy or Cost Recovery





### **Types of Facilities**

- Meeting rooms
- Gyms
- Banquet/large meeting facilities
- Park buildings

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### **Meeting Rooms**

i i i i i i i i i i i i i i i i i i i	Peak	Non Peak	Other	
Campbell - Peak hours: Fri after 6 to Sun midnight; Off Peak, M-Th, 8 a.m. to 10 p.m., Fri	8 am to 5 pm		the second	
Private Individual	\$70-\$120	\$45-\$85 \$35-\$100	the state of the state	
Non Profit	\$50 - \$100			
For Profit Organization	\$80 - \$150	\$55-\$110		
Non-Profit w/Admission Fee	\$45-\$95	\$45-\$95		15
Private Individual/For Profit Organization w/Admission Fee	\$80-\$150	\$55-\$110		
Special Peak Rate			\$30-\$45	
Resident Discount			\$5	10
Sunnyvale - Peak Hours = Fri, 6 pm to midnight on Sun.; Off Peak, M-Th; Fri Until 6 pm	a state of the		329.5	
Resident Rate & Sunnyvale Non Profit Rate	\$75	\$60	12	
Non- Resident Rate	\$75	\$75	A Cali	
Santa Clara – No peak/off peak differential, no non-resident use or rate	Fee	Cost	Recovery	
Police Community Room	\$0	\$71	N/A	
Library Meeting Room	\$50	\$134	37.31%	
CRC	\$47	\$135	34.81%	
Youth Center – Resident Youth Group	\$0	\$140	0%	
Youth Center – adult programming	\$140	\$140	100%	
Teen Center – adult programming	\$142	\$142	100%	
Senior Center – Private	\$87	\$294	29.59%	
Senior Center – Non-Profit	\$18	\$294	6.12%	

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### Gyms

	Peak	Non Peak	Special Peak
Campbell - Peak hours: Fri after 6 to Sun midnight; Off Peak, M-Th, 8 a.m. to 10 p.m., Fri	i 8 am to 5 pm		
Private Individual	\$80	\$65	
Non Profit	\$65	\$55	
For Profit Organization	\$100	\$75	
Non-Profit w/Admission Fee	\$80	\$65	
Private Individual/For Profit Organization w/Admission Fee	\$100	\$75	
			\$30-\$45
Special Peak Rate			\$5
Sunnyvale — Two hour minimum		and the second	
Resident Rate & Sunnyvale Non Profit Rate (full gym/half gym)	\$84	\$48	
Non- Resident Rate (full gym/half gym)	\$105	\$60	-
Santa Clara – No peak/off peak differential, no non-resident use or rate	Fee	Cost	Recovery
Youth Center – Gym	\$200	\$283	70.67%
Youth Center – Gym, Resident Youth Group	0	\$283	0%
Teen Center – Multi-Purpose	\$200	\$306	65.36%



### **Special Facilities**

	Peak	Non Peak	Other
Campbell - Peak hours: Fri after 6 to Sun midnight; Off Peak, M-Th, 8 a.m. to 10 p.m., F	Fri 8 am to 5 pm		Ser La
Private Individual Non Profit	\$240 \$190	\$130 \$110	Side of
For Profit Organization	\$250	\$170	
Non-Profit w/Admission Fee	\$240	\$130	
Private Individual/For Profit Organization w/Admission Fee	\$250	\$170	
Special Peak Rate		18 N.	\$75 \$5
Sunnyvale - Peak Hours = Fri, 6 pm to midnight on Sun.; Off Peak, M-Th; Fri Until 6 pr	n de de la		
Resident Rate & Sunnyvale Non Profit Rate	\$300	\$175	
Non- Resident Rate	\$300	\$200	the second second
Santa Clara – No peak/off peak differential, no non-resident use or rate	Fee	Cost	Recovery
CRC Auditorium w/Kitchen	\$307	\$326	94.17%
CRC Auditorium wo/Kitchen	\$244	\$326	74.85%
Sr. Center w/Kitchen	\$294	\$294	100%
Teen Center – Multi-Purpose	\$200	\$30,6	65.36%



### **Park Buildings**

unnyvale – 2 hour minimum esident Rate				\$60		
Non- Resident Rate				\$90		50 Pt 1
Non Profit				\$15		
Santa Clara –	N. LUCASA	A De relation de la compañía de la c		Fee	Cost	Recovery
Private Rental		10		\$68	\$374	18.18%
Non Profit Rental	in the second	- margine	*	\$25	\$374	6.68%
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		81 - 13				
	2.9					2



### **Creating Alignment**

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### **Types of Use**

### **Meetings**:

- Limited to three hours
- Minimal attendees
- Generally, smaller room use
- Less dependent on location/amenities

### • Events:

- Longer than three hours
- Numerous attendees
- Generally, larger room use
- Specific locations/amenities are required



### **User Group Categories**

Category	Requirement
1	City of Santa Clara Sponsored Activities
2	Santa Clara Unified School District & other schools having reciprocal agreements with City
3	West Valley/Mission College, other governmental units & public agencies serving the City
4	Non-Profit youth organizations that serve the City of Santa Clara, have an organizational structure and do not charge admission. Proof of non-profit status required
5	Semi public agencies and political organizations that serve the City
6	Non Profit community service groups, civic organizations, churches, and charitable organizations located in Santa Clara. Proof of non-profit status required
7	Other schools serving Santa Clara residents (SCU, Archbishop Mitty, etc)
8	Special interest groups serving Santa Clara (dance clubs, photo clubs, art associations, sports clubs, etc
9	Private parties (including activities sponsored by #1-#8 not open to the public)
10	Fundraising activities



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### **Community Questions/Comments**

- How will non-profits be treated in a cost recovery environment?
- Should users be allowed to perform set-up/striking of rooms?
- Can there be a form to provide feedback from renters on the user experience?
- There should be a nominal fee for all rentals to discourage no-shows
- Can there be an online calendar to see inventory of rooms available for reservation in real-time?
- Can the fee of AV use at the Library be reduced?

### **Community Questions/Comments**

- Can electronic locks be made available to reduce reliance on room keys?
- How does an organization become a City partner approved for discounted rates?
- Distinction between a meeting and event?
- Are there security deposits?
- How are reservations for Agnews Mansion made?



### **Fee Structure Framework**

100% Cost R	ecovery	F	lybrid Fe	9	→ 100	0% Aligned
CRC	\$135		\$47	\$18		(\$29)
Library	\$134		\$50	\$18		(\$32)
Youth Center	\$140		\$140	\$18	·	(\$122)
Senior Center	\$294		\$18	\$18		0
	111 					



### **Council Policy Input**

- Should we streamline/clarify user group categories?
- Should room fees be based on type of use?
- Should there be time limits for use to maximize public benefit?
- Should we allow for peak/non-peak rates?
- Should non-residents be allowed to rent city facilities?
- Should there be a discounted rate for City-sponsored partners?
- What is the appropriate level of subsidy for each type of facility?



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### **Lessons Learned**

- Important to look across the organization for strategic opportunities to enhance customer service, streamline processes & identify improvements
- Cost recovery is about creating balance between a desired level of service, the ability to pay and the ability to maintain in a everchanging environment



- Receive Council Input
  - Bring back final proposal including final subsidy cost, fee structure and budget action
  - Recommend a simplified fee structure model similar to Sunnyvale's including peak/non-peak & resident/non-resident fees
  - Align subsidies to achieve cleaner cost structure
- City Council Consideration & Fee Approval
  - February, 2020
  - Fees to be effective FY 2020-2021



### City of Santa Clara Study Session

Item 20-51: Community Room Rental Fees & Use Policies

January 14, 2020

### 0606/11/1

item 3

## Library Department Community Rooms

system soon. rooms are available during open hours. Currently, we require eligible groups to call the library to check on availability and then fill out the appropriate form. The Library will be moving to an online booking The Library has 4 Community Rooms at 3 sites. Rooms are used for library programming, City departments, and public meetings. Each room has full A/V system with large projector screens. The meeting

Building	Room	Address	District Capacity	Capacity	Staffed?	AV?	Contact	Notac
ontral Dark library	Podwood Doom		•					Notes
Cellular Fain Libialy		2635 Homestead Rd	4	100	During open	Yes	Library Administration	
					hours		408-615-2930	
Central Park Library	Margie Edinger Room 2635 Homestead Rd	2635 Homestead Rd	4	60	During open	Yes	Library Administration	
					hours		408-615-2930	14
Ivitssion Branch	Evans Family Room	1098 Lexington St	С	50	During open	Yes	Mission Branch Library	
LIDIALY					hours		408-615-2964	
Northside Branch	Community Room	538 Moreland Way	4	80	During open	Yes	Northside Branch Library	
LIDIdly					hours		408-615-5000	

### **Police Department Community Rooms**

Building	Room	Address	District	District Capacity	Staffed?	AV?	Contact	Notec
Police Administration   Community Room	Community Room	601 Fl Camino Real	л	121	Divina oppos	Ver		INOLCO
Building			L	134	During open	Yes	Office Specialist Marci Cremer	The community room is adjacent to the
G					nours		mcremer@santaclaraca.gov 408-615-	City's Dispatch area. Due to the
					MI-F 8-6pm		4890	sensitive nature of this work, it is
					sat 9-3pm		Office Specialist Rowena Reyes	recommended that the use of this room
							rreyes@santaclaraca.gov 408-615-4860	be limited to meetings organized by City
								Departments, with an emphasis on
								public safety related issues.

### Parks & Recreation Community Rooms

meeting room available in each of the current council districts. AV use is currently only provided for City events. The Parks & Recreation Department books 23 meeting rooms at 10 sites. In addition to meetings, rooms are used for recreation programming and, in some cases, private parties. There is at least one

Building	Room	Address	District	District Capacity	Staffed?	AV?	Contact	
Agnew Park Building	Dark Building							
	Fark Duiluing	2150 Agnew Road	ц	60	No	No	Community Recreation Center	
							408-615-3140	
Rowers Dark Building	Dark Building	DEDT CALILLA	>	))				
linder Construction	Park Duilding	2582 Cabrillo Avenue	N	60	No	No	Community Recreation Center	
							408-615-3140	

POST MEETING MATERIAL

969 Kiely Boulevard430YesNo969 Kiely Boulevard4120YesNo969 Kiely Boulevard420YesNo4750 Lick Mill160NoNo3360 Cabrillo Ave360NoNo3330 Pruneridge660NoNoAvenue360NoNo1303 Fremont Street5270YesYes1303 Fremont Street523YesNoNo1303 Fremont Street539YesNoNo1303 Fremont Street5100YesNoNo1303 Fremont Street523YesNoNo1303 Fremont Street549YesNoNo1303 Fremont Street549YesNoNo2446 Cabrillo Avenue247YesNoA2446 Cabrillo Avenue220YesNoA2446 Cabrillo Avenue2100YesNoA2446 Cabrillo Aven	Teen Center MP	Teen Center Cont	leen Center Clas		Pr.					Senior Center #10 Kitc		¥			Lick Mill Park Parl Building	enter	Community Recreation Center Aud	Center	Center
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Room	ference Room	s Room	& Cratts Room	zanine	2 Dance Theater	2 Dance Aerobics	5 Conference	9 Ceramics	1 Auditorium & hen- Theater Style	1 Auditorium & hen- Dining Style	< Building	k Building	k Building	k Building	sic Room	ry Louise Mello litorium	blo Room	
4         30         Yes         No           4         30         Yes         No           4         120         Yes         Yes         No           4         20         Yes         Yes         No           4         20         Yes         No         No           4         20         Yes         No         No           60         No         No         No         No           500         Yes         Yes         No         No           33         Yes         No         No         No           43         Yes         No         No         No           43         Yes         No         No         No           44         35         Yes         No         No           47         Yes         No         No         No           40         Yes         No         No         No           40         Yes	2446 Cabrillo Avenue	2446 Cabrillo Avenue	2446 Cabrillo Avenue	2446 Cabrillo Avenue	1303 Fremont Street	1303 Fremont Street	3595 MacGregor Lane	3330 Pruneridge Avenue	3360 Cabrillo Ave	4750 Lick Mill Boulevard	969 Kiely Boulevard	969 Kiely Boulevard	969 Kiely Boulevard						
Yes     No       Yes     No       No     No       No     No       No     No       No     No       Yes     Yes       Yes     Yes       Yes     Yes       Yes     No       Yes     Yes       Yes     No	2	2	2	2	ы	<u></u>	ы	ы	ы	ы		N	ი	ω	4	4	4	4	-
No     No     No     No     No     No	100	20	47	Э	49	49	100	23	39	500	270	60	60	60	60	20	120	30	Ż
	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	No	No	No	Yes	Yes	Yes	ទ
Community Recreation Center408-615-3140Community Recreation Center408-615-3170Community Recreation Center408-615-3170Senior Center408-615-3170Teen Center/Youth Activity Center408-615-3740/408-615-3760Teen Center/Youth Activity Center408-615-3740/408-615-3760Teen Cen						No		No	No	Yes	Yes	No	No	No	No	No	Yes	No	NO.
	Teen Center/Youth Activity Center 408-615-3740/408-615-3760	Senior Center 408-615-3170	Senior Center 408-615-3170	Community Recreation Center 408-615-3140	408-615-3140														

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Mansion       4060 George Sellon       4       10-20       David Hendricks         Circle       David.hendricks       David.hendricks	Oracle Auditorium 4060 George Sellon 4 250 David Hendricks Circle David.hendricks			Headen-Inman 1509 Warburton 2 49 No No Santa Clara Arts House Avenue	Jamison-Brown 1507 Warburton 2 58 Yes No <u>rentals@tritonn</u> House Avenue <u>Avenue</u>	Miscellaneous	Youth Activity Center 408-615-3740/4
David Hendrickson (650)222-1946 David.hendrickson@oracle.com	David Hendrickson (650)222-1946 David.hendrickson@oracle.com			Santa Clara Arts & Historical Consortium	rentals@tritonmuseum.org (669) 274-7928		408-615-3740/408-615-3760
Three spaces available (Library – 15); (Drawing room - 18-20); (Dining Room – 10)	The conference center is reserved for the exclusive use of Oracle Corporation during the week, M-F; 9:00 a.m. to 5:00 p.m. and the 3 <sup>rd</sup> weekend of each month.	Staff will add revisiting this lease as part of its FY2020-2021 workplan.	The term of the lease expired on August 31, 2015 but there is a holdover provision in the agreement that allows them month-to-month tenancy at the City Manager's discretion.	The City had a lease agreement with the Santa Clara Arts and Historical Consortium for the Headen-Inman House. The original agreement was executed in June 13, 1995.	The City has a lease and operations agreement with the Triton Museum of Art for the Jamison-Brown House. The agreement will expire on April 15, 2023.		

Walter E Schmidt Youth Activity Center Walter E Schmidt

Cabrillo Room

2450 Cabrillo Avenue

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135

Yes

No

Teen Center/Youth Activity Center 408-615-3740/408-615-3760

Teen Center/Youth Activity Center 408-615-3740/408-615-3760

Gymnasium

2450 Cabrillo Avenue

Ν

1,575

Yes

No

Youth Activity Center